

Organization Design for Al Adoption: Leading with Empathy, Innovation, and Alignment

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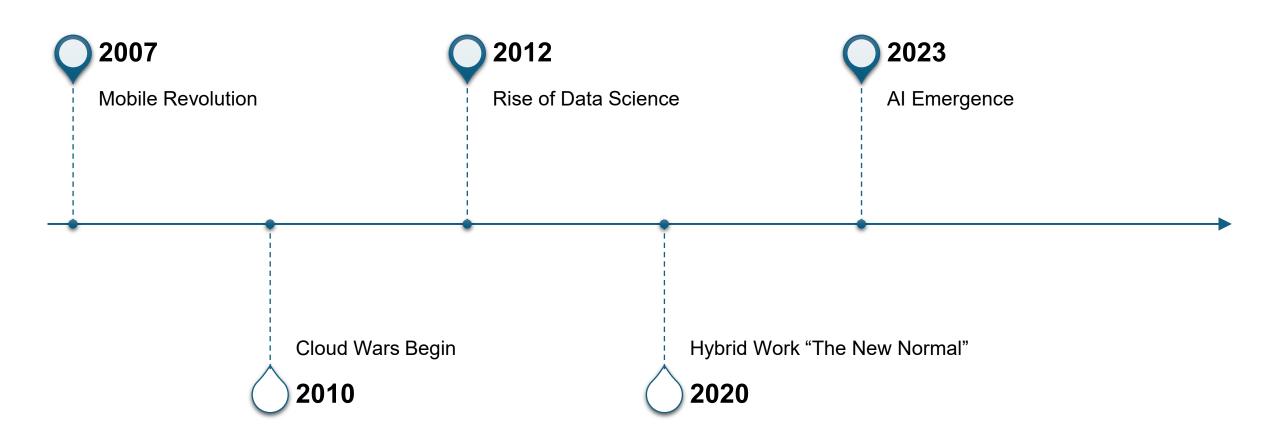
Organization Design for Al Adoption – Complimentary Session

- 30 minutes with our experts to explore how to structure teams, roles, and processes for successful AI adoption.
- Get practical insights and answers to your specific questions.
- Schedule a follow-up we'll drop the bookings link in the chat during the session.



Last 20 Years in IT





Concurrency

Today is Not Yesterday

- **Physical, Location-Based Work → Work Anywhere**
- Data Secured within Purpose Built Apps → Data Everywhere
- IT Led Infrastructure Projects → Business User Adoption of Tech
- □ Directed User Interfaces → Natural UI/UX & Conversational Computing
- Limited by Technology → Imagination Encouraged



Secure Enablement

Moving from NO → YES

Modern approaches to security matured to be more enabling than restricting

- Less Focus on Network & Device Restrictions, More on Identity & Access Controls
- Data, Devices & Users Are Mobile, Security Needs to Follow
- Treat Al Agents as Users

Enter Zero Trust...



Lessons from Zero Trust

"Never trust, always verify."

Strong security approach for any technology to protect the organization without limiting work.

Despite the name, **Zero Trust** -> **Increased Trust** as organizations trust employees to use new technologies

With strong security & new technologies, people were enabled to work in new creative ways previously thought impossible.

People vs IT → People & IT



Al Era - Are You Ready?

Al is a Human First Technology







IT: Provide a secure, reliable & trusted platform that can withstand & enable the org's creativity.

HR: Develop a culture where employees can create the most business value with Al

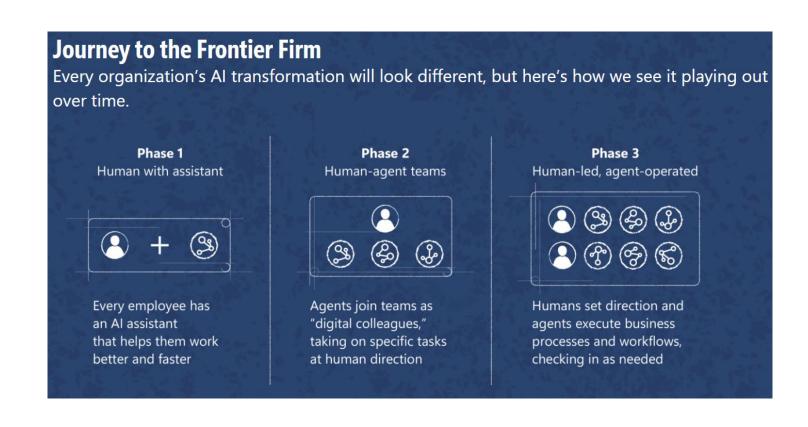
Leadership: Ensure employee use of AI creates business value and is not just another toy

Organizations Need to Change to Enable Users to Realize the Value

The Rise of the Frontier Firm

- A Frontier Firm is a new kind of organization built around AI-powered intelligence on demand, human-agent teams, and fluid work structures.
- These firms scale faster, operate more agilely, and generate value more efficiently than traditional organizations.
- Every Employee Becomes an "Agent Boss"

the 2025 Work Trend Index Annual Report titled "The Year the Frontier Firm Is Born"—was written and published by Microsoft.



Intelligence on Tap

Al is now considered a durable good—abundant, affordable, and scalable.

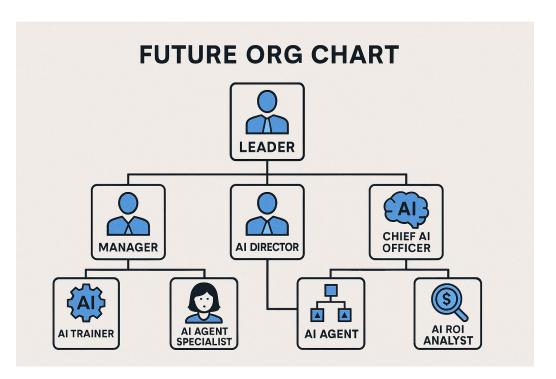
81% of leaders plan to use digital labor (Alagents) to expand workforce capacity within 12–18 months.

This shift helps close the capacity gap: 53% of leaders say productivity must increase, but 80% of employees feel maxed out.



Leadership Alignment – Starts at the top

- Align AI with Business Goals Start with a NORTH STAR
- 2. Use Data to Show Momentum
- 3. Emphasize the Human-Al Partnership
- Start Small, Scale Fast Start with augmentation





Zero Trust Culture











INTENTIONAL VALUE DRIVEN

ORG CHART ALIGNMENT COMMUNICATION PATHS

PSYCHOLOGICAL SAFETY



Values for the Future



Human First



Collaboration



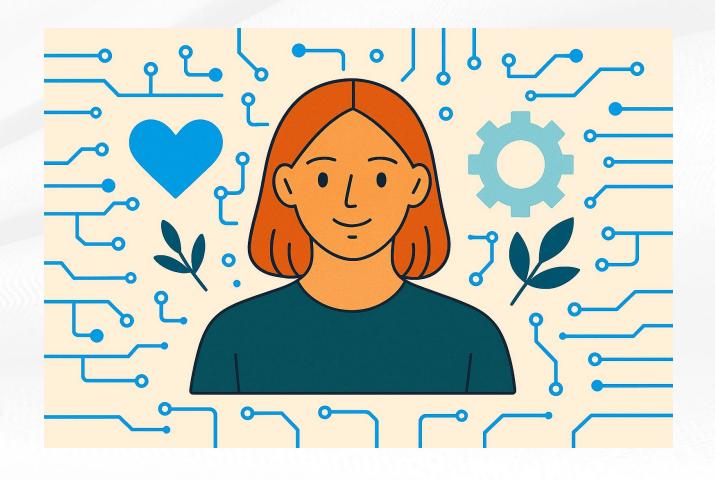
Creativity



Accountability



Human First



"Human First" means prioritizing people; employees, customers, and communities in every decision, action, and innovation. It's a commitment to empathy, dignity, and respect as the foundation of our culture and strategy.





Human First

Ethical Innovation

Build and adopt technology with integrity, ensuring it aligns with values and safeguards human rights, privacy, and autonomy.

Protect Quality and Human Experience

Uphold the highest standards of work while ensuring that people remain at the heart of every process, decision, and outcome.

Transparent AI & Automation

Ensure clarity around how decisions are made by machines and maintain human oversight where it matters most.

Digital Well-being

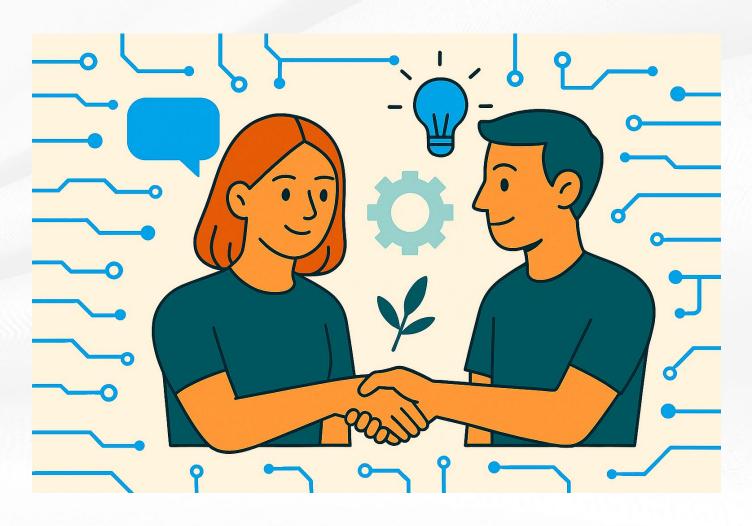
Recognize the impact of technology on mental health, focus, and connection. Our systems are designed to support, not overwhelm, human users.

Continuous Learning & Adaptability

Invest in upskilling and reskilling so our people can thrive alongside evolving technologies.



Collaboration



Collaboration means working together across boundaries, human and digital, to solve problems, spark innovation, and create shared value. In a future shaped by AI and intelligent agents, collaboration becomes a dynamic partnership between people and machines, grounded in trust, transparency, and purpose.





Collaboration

Human + Machine Synergy

Embrace AI and agents as teammate, tools that extend our thinking, accelerate our work, and unlock new possibilities. Collaboration is no longer just human-to-human; it's human-to-machine and machine-to-machine, with humans at the center.

Cross-Functional Fluidity

Technology dissolves silos. Collaborate across disciplines, geographies, and platforms, using digital tools to co-create in real time and at scale.

Shared Intelligence

Build systems that learn from collective input, human and artificial; and evolve through feedback. Knowledge is democratized, and insights are amplified.

Co-Elevation, Not Competition

We design collaboration to elevate all contributors. All is not a competitor—it's a collaborator that helps humans focus on creativity, empathy, and strategic thinking.

Radical Candor and Feedback Forward

Collaboration requires clear lines of direct feedback. Feedback need to be given and received with grace, care and in a timely fashion



Creativity



Creativity is the spark that drives innovation, problemsolving, and transformation. In a future shaped by AI and intelligent agents, creativity becomes a dynamic interplay between human imagination and machine intelligence. It is where bold ideas meet powerful tools to unlock new frontiers.





Creativity

Human Ingenuity, Machine Amplification

Harness Al to extend our creative reach, generating ideas, exploring patterns, and prototyping solutions faster and more expansively than ever before.

Curiosity-Driven Innovation

Foster a culture where asking "what if?" is encouraged. Technology becomes a playground for experimentation, not just execution.

Co-Creation with Intelligent Agents

We collaborate with AI as creative partner; sparking new concepts, refining outputs, and pushing boundaries through iterative dialogue between human and machine.

Adaptive Thinking

Creativity thrives in change. Embrace emerging technologies as catalysts for rethinking how work happens, communicate, and solve problems.

Designing for Humanity

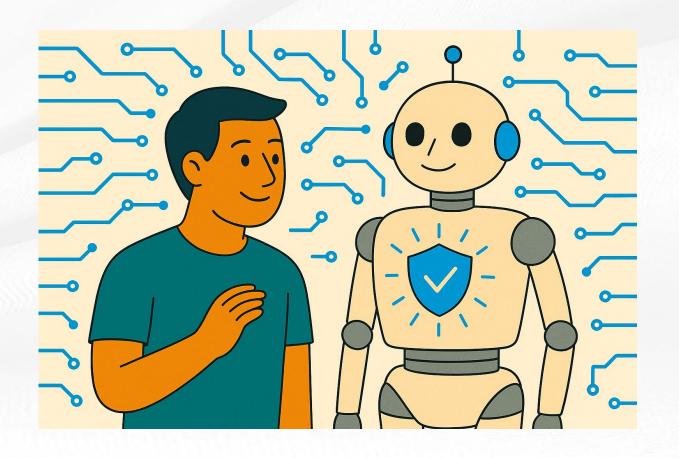
Creative efforts are rooted in empathy and purpose. Use technology to craft experiences that resonate with real human needs and aspirations.

Empowered Expression

We democratize creativity; giving every employee access to tools that help them visualize, build, and share ideas regardless of technical background or position in the organization

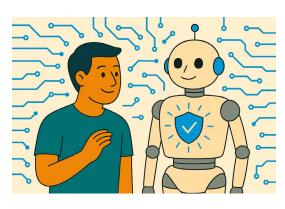
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Accountability



Accountability means taking responsibility for our actions, decisions, and their consequences; whether made by humans, machines, or a combination of both. In a future shaped by AI and intelligent agents, accountability becomes a shared commitment to ethical use, transparent governance, and continuous learning.





Accountability

Human Oversight of Technology

Ensure that humans remain responsible for decisions made with or by Al. Intelligent agents may assist, but accountability stays with people.

Transparent Systems

Build and deploy technology that is explainable, auditable, and aligned with our values. Users and stakeholders deserve clarity on how outcomes are generated.

Ethical Data Stewardship

Treat data with care; protecting privacy, ensuring consent, and using information responsibly to avoid harm or bias.

Shared Responsibility Across Teams

Accountability is not siloed. From developers to decision-makers, everyone plays a role in ensuring technology is used ethically and effectively.

Continuous Monitoring & Improvement

Don't "set and forget." We regularly evaluate the performance and impact of AI systems, adapting as needed to uphold trust and fairness.

Clear Boundaries for Agents

Define what intelligent agents can and cannot do, ensuring they operate within ethical and operational guardrails.



Why Engaged Employees Matter





According to a recent study by Gallup, businesses with higher levels of employee engagement achieve better business outcomes in the following ways:





How to Measure and promote Engagement Concur





- Look to what you can do now, and help others do the same
- Engagement Surveys
- Create Space for people to connect and share ideas
- Connection to Leaders Feedback loop
- Engagement Forms

Key Enablers for Success

- Establish an Organization Culture enabling innovation
- 2. Create an Al Vision & Values based on Organization Culture
- 3. Center of Excellence of People passionate to lead
- 4. Responsible AI Practices to ensure AI Vision & Values alignment
- 5. Enable All Users to Create & Innovate!



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Klarna's AI replaced 700 workers. It now wants some of them back to improve customer service | The Independent

<u>Seeing the HR Matrix: A Conversation with Nicole Eisdorfer on Curiosity, Data, and the Future of HR</u>

<u>Humans as Al Agents: A Blueprint for Scalable and Trustworthy Al Systems</u>



Agent Boss Responsibilities

Delegating tasks to Alagents



Routine Task Delegation

Agent Bosses delegate routine and repetitive tasks such as summarizing feedback and scheduling to Alagents to save time.

Enabling Strategic Focus

Delegation allows human team members to concentrate on high-value strategic work by offloading operational tasks to Al.

Clear Expectations Setting

Effective delegation requires setting clear objectives and context for Al agents to ensure accurate task execution.

Consistent Insight Generation

Al agents generate quick and consistent insights by analyzing data like customer feedback efficiently.

Monitoring agent performance



Performance Monitoring

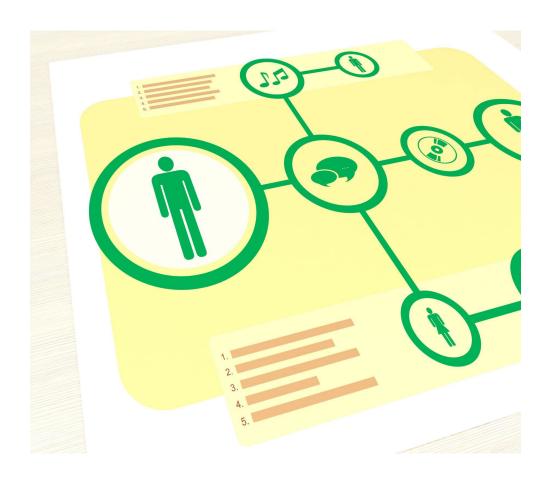
Agent Bosses track AI agent productivity, accuracy, and learning progress using detailed dashboards.

Intervention and Adjustment
If performance declines or errors occur,
workflows are adjusted or agents are
retrained promptly.

Setting Benchmarks and KPIs Benchmarks and KPIs are established to evaluate Alagents similarly to human employees.

Ensuring Positive Contribution Ongoing oversight ensures Alagents support team goals and avoid risks or inefficiencies.

Training and finetuning agents



Feedback and Error Correction Agent Bosses provide feedback and fix errors to improve Alagent performance and reliability.

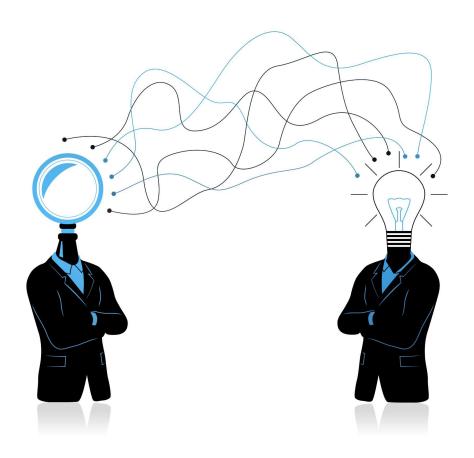
Updating Knowledge Base
Uploading new datasets and documents
ensures agents stay informed with the
latest organizational policies and data.

Prompt and Instruction Adjustment Fine-tuning prompts and instructions enhances the quality and accuracy of agent responses.

Continuous Training and Adaptation

Ongoing training helps Alagents adapt to business changes and align with company goals.

Designing humanagent workflows



Role of Agent Bosses

Agent Bosses design workflows integrating human creativity with Al efficiency for optimal task management.

Task Allocation Strategy

Al agents handle repetitive data tasks while humans focus on strategic and creative decision-making.

Maximizing Efficiency

Assigning tasks to the most suitable resource enhances workflow efficiency and overall impact.

Understanding Capabilities

Effective workflow design requires deep knowledge of Alagents' strengths and limitations.

Strategic orchestration of multiple agents



Coordinating Diverse Al Agents

Agent Bosses manage multiple Al agents performing varied functions like research, analysis, and support.

Integrating Outputs into Workflow Outputs from various Alagents are integrated to form a seamless and cohesive organizational workflow.

Aligning with Business Objectives Agent Bosses align Alagent activities to broader business goals ensuring strategic coherence.

Driving Innovation and Agility
By orchestrating Alagents, Agent Bosses
foster innovation, agility, and
responsiveness organization-wide.

Coaching team members on agent collaboration



Training on AI Collaboration

Agent Bosses train team members on prompting Alagents and interpreting their outputs effectively.

Promoting Best Practices

Documentation and workshops help share best practices for interacting with Al agents among employees.

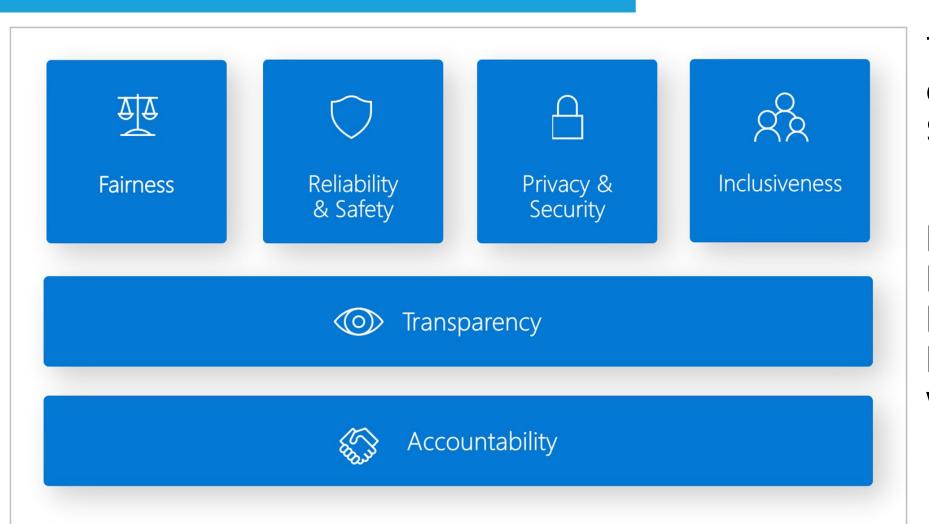
Fostering AI Literacy

Cultivating a culture of AI literacy empowers employees to leverage AI tools for productivity and creativity.

Supporting Hybrid Teams

Agent Bosses support hybrid human-agent teams as organizations redefine roles and workflows.

Microsoft Responsible Al Principles



Trust of Al extends beyond Security concerns

Microsoft's
Responsible AI
Framework &
Dashboard assist
with this

